Eri Kanamori

Mar 2007

- 1. Rational Choice or Hierarchical Surveillance?
- 2. Periods Investigated
- 3. Companies Investigated
- 4. Findings
- 5. Conclusion

### 1. Rational Choice or Hierarchical Surveillance?

Accounting change has been often perceived today either as a result of rational choice or as an event which should be interpreted through archaeological discourses<sup>1)</sup>. Researchers who see accounting history from the standpoint of economic rationality are labelled as 'traditionalist', 'neoclassicist' and 'economic rationalist' interchangeably (Fleischman, 2006: xxiii). Their focus is mainly on the use of accounting methods to measure the efficiency and to achieve the further performance of large business enterprises, with a framework founded upon the economic history of Alfred Chandler (1962, 1977) and transaction-cost theory by Oliver Williamson (1985) (Johnson & Kaplan, 1987; Watts, 1977; Watts and Zimmerman, 1977). On the other hand, Foucauldians refuse the traditional accounting historiography. Their discomfort about the rational choice approach lies in the exclusive attention to economic elements and the lack of recognition about the limitation of archival information. They insist upon 'a new accounting history' by applying the disciplinary paradigm established by Michel Foucault. They seek for sociopolitical rather than economic elements as a driver of accounting change and they explore a large amount of archaeological discourses in order to compensate a bias inhered in

<sup>1)</sup> There are plethora of paradigms in accounting historiography today, such as economic rationalism (neoclassicism), Foucauldian, Marxist (labour process), Habermasian, deconstructionism (Derrida), structuration theory (Giddens), hegemony theory (Gramsci) for instances. However, it seems accepted to assume three schools (neoclassicism, Foucauldian and Marxist) as principal accounting thoughts (Loft, 1991; Boyns et al., 1997; Fleischman and Parker, 1997; Fleischman and Radcliffe, 2003). In this paper, the neoclassicism and Foucauldian are particularly focused upon on the ground that 'the Neoclassical and Foucauldian views of accounting history are well known and discussed, but the Marxist view is not' (Bryer, Fleischman & Macve, 2006; 2).

primary-source materials which are often written by people in power. The disciplinary paradigm on which Foucauldians construct their story relates to an accounting technique of hierarchical surveillance that rendered persons in labour calculable and governable within the business enterprises (Hopwood, 1987; Miller & O' Leary, 1987; Hoskin and Macve, 1986, 1988).

The purpose of this paper is to track group accounting practices adopted by British companies between 1927 and 1951, as a starting point of understanding the development of group accounting either within the framework of economic rationality or within Foucauldian paradigm. In the United Kingdom, financial reporting has been legally required since nineteenth century. From the beginning of the twentieth century, there emerged holding companies which held other companies' issued shares and control them as their subsidiaries<sup>2)</sup>. The groups consisted of plural legal companies, but economically operated as if they were single business units. Under this situation, several holding companies started to publish 'group accounts' in addition to or instead of their own legalentity based accounts<sup>3)</sup>. Group accounts were prepared by increasing number of holding companies, taking various forms of presentation of group information. The Companies Act of 1948 authorised consolidated accounts as the principal form of group accounts, permitting other methods in exceptional cases<sup>4)</sup>. Accounting for holding companies has changed in the above short story: no group accounting, various forms of group accounting, and legal authorisation to consolidated accounts. Which paradigm can explain the story more effectively, economic rationality or disciplinary technique?

Using more than fifteen hundreds sets of accounts published by British holding companies, this paper reveals three main facts. First, it shows that group accounting was adopted by more companies in later years than in earlier years. Second, publication of consolidated accounts together with legal entity-based accounts has become increasingly popular, particularly after RoAP7 and CA48. Third, it is shown that a fairly constant percentage of holding companies adopted the equity method, the most popular method in early years, throughout the period investigated. This paper has particular emphasis placed on use of the equity method of accounting, i.e. the third finding. The reason is that

<sup>2)</sup> For the emergence and development of British/European holding companies, see Liefmann (1932).

<sup>3)</sup> Edwards (1991) examines the first example of consolidated accounts published by British holding company.

<sup>4)</sup> For the provisions of Companies Act of 1948, see Edwards (1980).

the first two findings are consistent with previous literatures. The preceding researches have already provided a plenty of evidences for the first and second findings, the main focus of this paper is dedicated to an examination of the use of equity method by British holding company directors.

The next two sections (2 and 3) will explain the periods and companies investigated in this study. The forth section (4) presents the findings from the investigation of company accounts between 1927 and 1951, and this section comprises the main part of the paper. The last section (5) presents a conclusion.

## 2. Periods Investigated

The accounting periods investigated for the purpose of this study were 1927/28<sup>5)</sup>, 1930/31<sup>6)</sup>, 1942/43<sup>7)</sup>, 1946/47<sup>8)</sup> and 1950/51<sup>9)</sup>. The choice of dates may be explained as follows. The company annual reports filed in 1927/28 and in 1930/31 reflect, respectively, group accounting practice before and after the Companies Acts of 1928/29 (CA29) took effect<sup>10)</sup>. The accounts in 1942/43 are used to examine practice after the effects of the Royal Mail case and the 'trail-blazing' accounts of the Dunlop Rubber company should have become fully apparent, but before Recommendations on Accounting Principles No.7 of the Institute of Chartered Accountants in England and Wales (RoAP7) took effect. Similarly, the 1946/47 accounts would reflect the practice after RoAP7 and before the Companies Act of 1947/48 (CA48)<sup>11)</sup>, and the accounts of 1950/51 the practice after the relevant provisions of CA48 became statutory requirements. Table 1 illustrates this historical sequencing of events.

<sup>5)</sup> In 1927/28, the selected companies' financial year ended between 30 September 1927 and 31 August 1928.

<sup>6)</sup> In 1930/31, the selected companies' financial year ended between 27 July 1930 and 31 August 1931.

<sup>7)</sup> In 1942/43, the selected companies' financial year ended between 30 September 1942 and 31 July 1943.

<sup>8)</sup> In 1946/47, the selected companies' financial year ended between 30 September 1946 and 31 July 1947

<sup>9)</sup> In 1950/51, the selected companies' financial year ended between 30 June 1950 and 31 August 1951.

<sup>10)</sup> The Companies Act 1928/29 took effect from 7<sup>th</sup> February 1929 (except that Section 92 came into operation only from 1<sup>st</sup> November 1929) (The Statutory Rules & Orders and Statutory Instruments Revised to December 31, 1948, Volume IV, 1950; 738).

<sup>11)</sup> The Companies Act 1947/48 took general effect from 1<sup>st</sup> July 1948 (some Sections including the Section 18, which provides the meaning of "holding company" and "subsidiary", came into operation from 1<sup>st</sup> December 1947, "so far as applicable to Sections 42 to 49 inclusive of the Companies Act, 1947, and Sections 135 to 138 inclusive of the Companies Act, 1929") (*The Statutory Rules & Orders and Statutory Instruments Revised to December 31, 1948*, Volume IV, 1950: 739-40). Some companies adopted the Act earlier with the accounts filed for 1947/48 already prepared in compliance with Companies Act 1947/48.

1929 Companies Act 1931 Royal Mail case 1944 RoAP7 1948 Companies Act 1933 Dunlop Rubber's accounts 1927/28 1930/31 1942/43 1946/47 1950/51 investigated investigated investigated investigated investigated

Table 1 Key events and periods investigated in this study

Source: original

### 3. Companies Investigated

The collection from which the study sample has been selected - the sets of published accounts filed with the London Stock Exchange and now located at the Guildhall Library, Corporation of London - represents a first class archive for the purpose of this investigation. The sample sets of accounts, used for this study, fall into two categories; one general and one which is industry based. The holding companies within these categories were identified through the following process. First, all Iron, Coal & Steel companies (IC&S companies) and the Commercial & Industrial companies (those companies whose names start with A, B, C and D) (C&I companies) listed in the Stock Exchange Year Books 1926, 1933, 1942, 1946 were selected 13. For 1950/51, the companies whose names start with A and B, only, provided a comparable-sized sample. Second, from amongst these companies were identified those where information about their auditors, their issued capitals and the stock exchanges on which they were listed are all given 14. This produced:

<sup>12)</sup> Stock Exchange Year Books of 1926, 1933 and 1952 were used instead of 1927, 1930 and 1950 because the latter were unavailable to the author.

<sup>13)</sup> Company accounts are stored at Guildhall Library in alphabetical order. In other words, published accounts of those companies whose names start with A, B, C and D are filed together. This is why this study selects the companies data in this manner, rather than at random. When the sample is gathered at random, it is necessary to consult 86 volumes, which would make this investigation impractical (Commercial & Industrial, 1927/28 – 12 vols, 1930/31 – 12 vols, 1942/43 – 12 vols, 1946/47 – 18 vols, 1950/51 – 24 vols; Iron, Coal & Steel, 1927/28 – 2 vols, 1930/31 – 2 vols, 1942/43 – 1 vol, 1946/47 – 1 vol, 1950/51 – 2 vols). However, 31 volumes are enough when following the manner this study adopted; Commercial & Industrial, A to D, 1928/28 – 5 vols. (A, B-BritC, BritD-Ch, Ci-Dr, Du-Gi), 1930/31 – 4 vols. (A, B-Bri, Bro-Cl, Co-D), 1942/43 – 4 vols. (A, B-BritR, BritS-Cl, Co-D), 1946/47 – 5 vols. (A, B-Bo, Bra-By, C-Co, Cr-D), Commercial & Industrial, A to B, 1950/51 – 5 vols. (A-Am, An-Ay, B-Be, Bi-Bre, Bri-By); Iron, Coal & Steel, 1927/28 – 2 vols. (A-K, L-Z), 1930/31 – 2 vols. (A-K, L-Z), 1942/43 – 1 vol, 1946/47 – 1 vol, 1950/51 – 2 vols. (A-K, L-Z). The consultation is limited to 10 items in any one day at Guildhall Library.

<sup>14)</sup> There are some companies who lack all three types of information, mainly because of being founded abroad or any other reasons.

223 IC&S companies and 308 C&I companies for 1927/28; 188 IC&S companies and 333 C&I companies for 1930/31; 183 IC&S companies and 381 C&I companies for 1942/43; 197 IC&S companies and 407 C&I companies for 1946/47; and 184 IC&S companies and 539 C&I companies for 1950/51.

From these sets, companies are classified as holding companies for the purpose of this study where one or more of the listed conditions are satisfied:

For 1927/28.

- any type of group accounts is submitted;
- the legal entity-based balance sheet identifies the existence of a 'subsidiary' or 'associated company' through entries such as 'shares in subsidiary (associated company)' and 'loans to subsidiary (associated company)';
- the legal entity-based balance sheet itemizes 'shares in the other companies', 15);
- the legal entity-based balance sheet shows name(s) of other company(ies)<sup>16)</sup> among the list of assets<sup>17)</sup>.

For 1930/31, 1942/43, 1946/47,

- · any type of group accounts is submitted;
- the legal entity-based balance sheet identifies the existence of a 'subsidiary'

<sup>15)</sup> It is, of course, unknown if 'the other companies' are subsidiaries or not. However, the reasons of selecting those companies as holding companies in this study are following. First, in 1927/28, the term 'subsidiary' was not uniformally adopted. Some companies use the term 'associated company' and some companies specify the names of subsidiaries (see footnote 13 below). Second, in 1920s assets are only classified in balance sheets, often in very broad terms, and it is not unusual to find some companies listing assets under only a couple of headings. Under these circumstances, the relatively specific item of 'shares in the other companies' makes it clear that the investment has different characteristics from investments such as government securities. Third, at the time of Greene Committee, a witness (the London Chamber of Commerce) used the term 'investments in other companies which are subsidiary to or associated with the Company in question' (cited in Walker, 1978: 65) (emphasis added). Therefore it seems plausible to infer that 'shares in the other companies' is an abbreviation of 'shares in the other companies which are subsidiary to or associated with the company'. [\*\*tit might also be worth making the point that where shares were held in other companies at this time, it was common practice to hold all the shares. I think this was the case.]

<sup>16)</sup> Banks at which cash was held were naturally excluded.

<sup>17)</sup> It is, of course, unknown if the companies whose names are shown in balance sheets are subsidiaries or not. However, there are cases where holding company accounts show a company's name and add the company's profit to holding company's profit. In this study the treatment is classified as the equity method. For example, see the accounts of The British Automatic Company Limited, dated at 30<sup>th</sup> September, 1927, which will be reproduced later.

through entries such as 'shares in subsidiary' and 'loans to subsidiary' 18);

• the legal entity-based balance sheet is accompanied by a statement from the directors in compliance with Section 126 of CA29 concerning how a subsidiary has been accounted for <sup>19)</sup>.

### For 1950/51,

- any type of group accounts is submitted;
- the legal entity-based balance sheet identifies the existence of a 'subsidiary' through entries such as 'shares in subsidiary' and 'loans to subsidiary';
- the legal entity-based balance sheet is accompanied by a statement from the directors in compliance with Schedule to the CA48 concerning why no group accounts are submitted<sup>20)</sup>.

For all years, the mere appearance of the item 'investment' in the balance sheet does not result in an entity being treated as a holding company due to the inability to attach any particular significance, in terms of the level of share ownership, to that label. Also, where subsidiaries have not been trading during the year or where holding company directors state that all subsidiaries' accounts were not be available for them (usually the explanation is that they were operating abroad), the holding company is excluded from the sample.

Table 2 Holding Companies Investigated

				Comme	rcial & Indi	ustrial	examined
	$all\ cos$	cos judged holding co		A-, B-, C-, & D-cos*	cos judged holding c		holding $cos$ $(a+b)$
1927/28	223	81	36.3%	308	87	28.2%	168
1930/31	188	96	51.1%	333	168	50.5%	264
1942/43	183	100	54.6%	381	223	58.5%	323
1946/47	197	111	56.3%	407	253	62.2%	364
1950/51	184	91	49.5%	539	335	62.2%	426

<sup>\*</sup> A- and B- company for 1950/51

Source: derived from an analysis of company accounts

<sup>18)</sup> The Companies Act of 1929 defined the term 'subsidiary' for legal purposes. (check later\*)

<sup>19)</sup> The legislative requirement for the statement is reproduced in the Appendix \*.

<sup>20)</sup> The legislative requirement for the statement is reproduced in the Appendix \*.

As a result, 168 companies in 1927/28, 264 companies in 1930/31, 323 companies in 1942/43, 364 companies for 1946/47 and 426 companies for 1950/51 have been extracted as a data for this study. Table 2 summarises the findings.

## 4. Findings

## 4.1 Finding 1- Group Accounting Growing in Number

This study recognises and distinguishes between six methods of group accounting. This categorization is based on a previous literature (Edwards and Webb, 1984), except for modification of the definition of method 1<sup>21)</sup>.

- Method 1: The inclusion of profits and losses of subsidiary companies in the holding company's statutory (legal entity-based) accounts irrespective of dividends actually declared or paid.
- <u>Method 2</u>: Balance sheets of subsidiaries published in addition to the holding company's statutory accounts.
- <u>Method 3</u>: Combined statement of assets and liabilities of subsidiaries published in addition to the holding company's statutory accounts.
- <u>Method 4</u>: Combined statement of assets and liabilities of group published in addition to the holding company's statutory accounts
- <u>Method 5</u>: Consolidated balance sheet published instead of the holding company's statutory accounts
- <u>Method 6</u>: Consolidated balance sheet published in addition to the holding company's statutory accounts.

The method 1 is not always the same as today's equity method. This is partly because, in the first half of twentieth century, the inclusion of profits and losses of subsidiary companies did not always clearly related to the valuation of asset items such as 'shares in subsidiaries', although the profits and losses are reflected in the amount of the holding company's own capital. Moreover, it occurred quite often that a full amount of, rather than a proportionate amount of, losses incurred by subsidiary companies was provided for

<sup>21)</sup> Edwards & Webb (1984) describe method 1 as 'Profits earned by subsidiaries accounted for on the accruals basis in the holding company's statutory accounts', but this has been changed as above since the original definition cannot handle cases where subsidiary companies incur losses.

by the holding company. In this study the term 'equity method' is used for indicating the method 1, but the above difference from today's usage should be kept in mind.

Table 3 shows the number and proportion of holding companies which were judged to be employing group accounting methods 1-6.

;;

Table 3 Companies Employing Group Accounting Methods 1-6

	sample	,	,	companie	s employin	g group acc	counts		
	holding cos	method	method	method	method	method	method	other**	total*
1927/28	168	7	1	2			3		13
1921120	100.0%	4.2%	0.6%	1.2%	0.0%	0.0%	1.8%		7.7%
1930/31	264	36	3	2	1	2	9		53
1930/31	100.0%	13.6%	1.1%	0.8%	0.4%	0.8%	3.4%		20.1%
1942/43	323	41	9	1	1	1	41		94
1344/43	100.0%	12.7%	2.8%	0.3%	0.3%	0.3%	12.7%		29.1%
1946/47	364	49	8	3	1	2	127		190
1340/47	100.0%	13.5%	2.2%	0.8%	0.3%	0.5%	34.9%		52.2%
1950/51	426	34	16	1		2	371	4	428
1990/91	100.0%	8.0%	3.8%	0.2%		0.5%	87.1%	0.9%	100.5%

<sup>\* 1</sup> company in 1927/28 (1&6), 4 companies in 1930/31 (1 company adopting 1&2 and 3 companies adopting 1&6), 12 companies in 1942/43 (1 company adopting 1&2, 1 company adopting 1&4, 11 companies adopting 1&6), 29 companies in 1946/47 (1 company adopting 1&3, 28 companies adopting 1&6, 1 company adopting 2&6) and 31 companies in 1950/51 (29 companies adopting 1&6, 1 company adopting 2&6) are counted twice.

2&3&6 1 company

parent B/S + consolidated P/L 2 companies

new type 1 company

Source: derived from an analysis of company accounts

The first finding is that group accounting is employed more in later years than in earlier years. The percentage of companies with group accounting within the whole holding companies examined grows from 7.7% in 1927/28 to 20.1% in 1930/31, to 29.1% in 1942/43, to 52.2% in 1946/47 and to 100.5% in 1950/51<sup>22)</sup>.

However, it seems fair to say that publishing subsidiary balance sheets (method 2), publishing combined accounts of subsidiary companies (method 3), publishing combined accounts of group without consolidation procedures (method 4) and publishing consolidated accounts without holding company's individual accounts (method 5) have been the relatively less popular methods throughout the entire study period.

### 4.2 Finding 2 – Rate of Adoption of Consolidated Accounts

<sup>\*\*</sup> other 1950/51

<sup>22)</sup> The reason why more than 100% of holding companies appear to employ group accounting methods in 1950/51 is that 31 companies are counted twice because they adopt two methods at the same time. The same explanation applies for other years.

The second finding is that presenting consolidated accounts together with legal entitybased accounts (method 6) has become increasingly popular, particularly in the periods of 1946/47 and 1950/51, which means after RoAP7 and CA48 each took effect. Consolidated accounts are used by 1.8% companies in 1927/28, 3.4% in 1930/31, 12.7% in 1942/43, 34.9% in 1947/48, and 87.1% in 1950/51.

This finding is consistent with Bircher (1988) and Arnold and Matthews (2002). Bircher (1988) and Arnold and Matthews (2002) found relatively low adoption of consolidated accounts by British holding companies before the Companies Act of 1948. Table 4 shows the comparative figures of the three studies concerning proportion of companies adopting consolidated accounts.

sample 27/28 30/31 38/39 42/43 44/45 47/48 50/51 number 22.5% 32.5% 74.0% 40 Bircher 1988 Arnold & Matthews 0.0% 14.0% 100% 50 2002 34.9%

12.7%

87.1% 309 (ave)

Table 4 Proportion of companies adopting consolidated accounts

Source: Arnold & Matthews, 2002; Bircher, 1988.

this study

1.8% 3.4%

### 4.3 Finding 3- Relative Popularity of the Equity Method

Finding 3 is that the equity method (method 1) has been used by a fairly constant percentage of holding companies from 1930/31 onwards. For the purpose of this study, companies have been judged to be users of the equity method where either of the following conditions is satisfied.

- Condition 1. Profits are exactly the same amount in legal entity-based accounts and in consolidated accounts:
- Condition 2. There is a clear statement that profits of subsidiary companies included in holding company's legal entity-based accounts are 'undistributed' or 'accrued' profits<sup>23)</sup>;
- Condition 3. For the years of 1927/28, it is possible to deduce from the wording used that profits and losses of the subsidiary companies have been included

<sup>23)</sup> A well-known example is the published accounts of Lever Brothers, Limited for the year ended on 31 December 1925. The 'shares in subsidiary companies' item in legal entity-based balance sheet include 'undistributed' profits of subsidiary companies. See Appendix \*.

in the legal entity-based profit and loss account;

Condition 4. For the years of 1930/31, 1942/43 and 1946/47, a statement from the directors in compliance with Section 126 of CA29 explains that profits and losses of the subsidiary companies have been included in the legal entity-based accounts;

Condition 5. For the year of 1950/51, a statement from the directors in compliance with Schedule to the CA48 explains that profits and losses of the subsidiary companies have been included in the legal entity-based accounts.

It is acknowledged that the presence of one of the last three conditions (Conditions 3-5) sometimes signals company directors' use of the equity method with a lesser degree of certainty than the first two (Conditions 1-2).

The finding that the equity method was used by British holding companies is consistent with Edwards and Webb (1984). Edwards and Webb (1984) revealed that various methods of group accounting were used by British holding companies and that the equity method was fairly popular among them especially in early years. It is the case that the rate of adoption was then higher than in the 1920s when, for much of the time, it was the method of group accounting most commonly used in Britain (Edwards and Webb, 1984: 56).

We now turn to a detailed examination of the adoption of equity accounting in each of the five periods selected for study. As noted earlier, the sets of accounts on which these assessments are based are all available for examination at Guildhall Library, Corporation of London. As mentioned in the first section of this paper, the first two findings have already been revealed by previous literatures<sup>24</sup>. At the same time, we are able to draw attention to the existence of more robust evidence in support of findings 1 and 2, given

<sup>24)</sup> For example, Garnsey (1923, 1926) have already revealed with some evidences of consolidated accounts published by British holding companies, that consolidation accounting was seldom employed but gradually increasing in number. But he did not pay much attention to the use of the equity method except for short statements as follows. 'It might be that the directors would wish to take up any undistributed profits of subsidiaries as an asset in Holding Company's Balance Sheet and credit the amount to the Profit and Loss Account. If, as is assumed, the undertakings are not merely owned but effectively controlled, and the amount is properly disclosed on the face of the accounts, then no objection could be raised to this course provided always that any losses of other subsidiaries are reserved for' (Garnsey, 1923: 36).

the far larger sample of companies contained in the present study compared with those examined by Bircher (1988) and by Arnold and Matthews (2002).

Given that findings 1 and 2 are consistent with previous literatures concerning British holding companies' adoption of consolidated accounts, the rest of this paper is dedicated to the presentation of evidence concerning the use of the equity method by British holding company directors.

#### 4.3.1 Evidences for 1927-28

In the accounting year of 1927/28, seven British holding companies contained in the data set for this study are judged to be using the equity method (Table 3). Table 5 is a list of names of the companies. One company (Crosse & Blackwell) satisfied Conditions 1 and 2, one company (H. H. and S. Budgett and Company) satisfied Condition 2 and five companies satisfied Condition 3.

Table 5 Companies adopting the equity method 1927/28

	Company	Industry *	$Consolidated \ B/S$	Condition **
1	Amalgamated Anthracite Collieries	ICS	No	3
2	Babcock and Wilcox	ICS	No	3
3	Bournemouth Imperial and Grand Hotels	CI	No	3
4	British Automatic Company	CI	No	3
5	British Oxygen Company	CI	No	3
6	Budgett (H.H. and S.) and Company	CI	No	2
7	Crosse & Blackwell	CI	Yes	1+2

<sup>\*</sup> ICS for Iron, Coal & Steel industry; CI for Commercial & Industrial

Source: original

Below are reproduced illustrative examples taken from the published accounts demonstrating the adoption of the equity method through compliance with Conditions 1-3.

Figure 1 is an extract from annual reports of Crosse & Blackwell, Limited. The company is the only one who satisfied the Condition 1, i.e. profits are exactly the same amount in legal entity-based accounts and in consolidated accounts. The company's 'Amalgamated Profit & Loss Account', 'Balance Sheet' and 'Amalgamated Balance Sheet' are reproduced below. The company did not publish its legal entity-based profit and loss account. The balances of 'Profit and Loss Account' in the balance sheet and in the amalgamated balance sheet show the same amount (£136,114 8 4). This indicates

<sup>\*\*</sup> the conditions introduced in 4.4.2

Figure 1 Crosse & Blackwell, 1927/28

	Crosse	& Blackwell	, Li	mit	ted a	and Subsidiary Companies		
	Amalgamate	ed Profit & I	oss	Ac	ccou	nt ended 31st December, 1927		
		£	s.	d.		£	s.	d.
To	Head Office Directors' Fees and				Bv	Trading Profits for the year 207,253		6
	Remuneration, Office and Travelling				-	•		
	Expense, Legal Charges, Expenses							
	of Annual Meeting, &c., for Year							
	to 31st December, 1927	31,995	4	11	ı			
"	Interest Paid	1,204		1				
"	Proportion of Note Issue Expenses	-,						
	written off	3,681	1	3	3			
"	Balance, being Profit for the year	170,372		3				
	Datanee, being Front for the year	£207,253		6	4	£207,253	18	6
		Crosse	Q.	R1o	o alex	rall Limited		
_						vell, Limited December, 1927		
		£	s.	d.		£	s.	d.
То	SHARE CAPITAL	2,728,981				FEEHOLD PROPERTIES-Less Depreciation 5,991		
"	LOANS WITH INTEREST ACCRUEI			8		PLANT, MACHINERY AND OFFICE FURNITURE		
"	SUNDRY CREDITORS AND CREDIT BALA			10		Less Depreciation 167		4
"	RESERVE ACCOUNT	55,073		5		STOCK IN TRANSIT 1,141		5
"	PROFIT AND LOSS ACCOUNT	00,010	10	0	"	SUNDRY DEBTORS AND PAYMENTS	1-1	
	Balance brought forward 31st December	hor 1996				IN ADVANCE 12,026	11	8
	50,116 11 3	ber, 1320			"	SHARES IN SUBSIDIARY COMPANIES	11	O
	Profit for the year ended 31st Decemb	ov 1027 oc	nov			(uncalled liability £3,061)- 2,680,451	10	9
	Amalgamated Account annexed	ber, 1527, as	per		,,	ADVANCES TO SUBSIDIARY COMPANIES	13	9
	170,372 17 3					AND PROFITS not year transferred 926,568	19	7
	220,489 8 6				"	CASH AT BANKERS AND IN HAND 8,186		0
	Less-				"	PREMIUM AND EXPENSES NOTE 17,242		6
	Dividend on First Preference Shares t	o 30th June	. 19	97	.,,	EXPENSES CAPITAL REORGANIS. 2,828		8
	84,375 0 0	136,114	-			£3,663,605		5
	04,373 0 0				-	23,003,000	10	
		£3,663,605	18	5	길			
	Crosse	& Blackwell	, Li	mit	ted a	and Subsidiary Companies		
	Amalş	gamated Bal	lanc	e S	Sheet	t, 31st December, 1927		
		£	s.	d.		£	s.	d.
CA	PITAL ISSUED				FRI	EEHOLD AND LEASEHOLD PROPERTIES 1,207,635	19	5
	(excluding Inter-Company Holdings)-	2,728,981	12	0	) MA	ACHINERY, PLANT, LOOSE TOOLS, 450,036	11	6
	Shares in Subsidiary Companies not				MC	OTORS, VANS AND HORSES 25,109	6	10
	held by Crosse & Blackwell, Limited	232,468	8	4	4 ST	OCK 801,081	15	4
LL	BILITIES	1,444,883	1	5	5 DE	BTORS AND BILLS RECEIVABLE 411,671	7	0
RE	SERVE FUND	55,073	15	5	ILO.	ANS 4,350	0	0
PR	OFIT AND LOSS ACCOUNT	136,114		6	CAS	SH AT BANKERS, IN HAND ANF IN TRANSIT 22,595	3	9
						TENTS IN ADVANCE 137,492		10
						VESTMENTS AND ADVANCES 27,868		4
						MIUMS PAID ON MORTGAGE REDEMPTION POLICY 4,892		8
						ODWILL, TRADE MARKS, &c. 1,450,000		0
						VELOPMENT ACCOUNT 34,716		
						EMIUM AND EXPENSES NOTE ISSUE 17,242		6
						PENSES CAPITAL REORGANISATION 2,828		8
		£4,597,521	5	8	_	£4,597,521	5	8
		~ 2,001,021	9	J	_	24,037,021	9	

Source: Annual Report of Crosse & Blackwell, Limited, 31st December, 1927.

that the Condition 1 is satisfied. Moreover, on the credit side of balance sheet, there is an item worded 'Advances to Subsidiary Companies and *Profits not yet transferred'* (*emphasis added*). This proves that the company satisfies also the Condition 2 (There is a clear statement that profits of subsidiary companies included in holding company's legal entity-based accounts are 'undistributed' or 'accrued' profits).

The Condition 2 is also satisfied by H. H. and S. Budgett & Co., Limited. Figure 2 is an extract from annual reports of the company. The company did not publish consolidated accounts, which makes it impossible to test for compliance with the Condition 1. However, as shown in Figure 2, its 'Revenue Account' contains 'Net Profit on Trading to 29<sup>th</sup> February, 1928, after deducting Taxation Liabilities and including a Credit in respect of accrued Profits in Associated Companies' (emphasis added).

Figure 2 Budgett (H. H.&S.) & Co., 1927/28

H.H. &	& S.	Budgett	&	Co.,	Limited
--------	------	---------	---	------	---------

	Revenue Ac	count	end	ing	February 29th, 1928				
	£	s. (	d.			£		s.	d.
To Interim Dividend on Preference				Ву	Balance brought forward from				
Shares at the rate of 7.5 per					the year ended 28th February,				
cent. per annum for the half-					1927, per Directors' Report				
year ended 30th September,					of 28th June, 1927		6,256	9	3
1927 (less Indome Tax)	10,799	19	9	"	Net Profit on Trading to 29th				
" Sundry Charges for the year ended					February, 1928, after deduct-				
29th February, 1928, Interest,					ing Taxation Liabilities and				
Bonus Fund, Trade Subscrip-					including a Credit in respect				
tions, Donations, and Sundry					of accrued Profits in Associ-				
Reserves	6,414	10	8		ated Companies		7,518	7	2
' Balance Carried forward, 29th				"	Interest Account		2,797	6	4
February 1928	19,386	0	10	"	Transfer Fees		28	8	6
					Reserve Fund-				
				"	Amount Transferred		20,000	0	0
	£36,600	11	3				£36,600	11	3

H.H. & S. Budgett & Co., Limited

		Balano	e Sh	ieet,	Fe	ebruary 29th, 1928				
	£		s.	d.			£	s.	d	Į. –
Capital Issued and Fully Paid		410,000	0		0	Goodwill as at formation of				
Sundry Creditors and Bills payable		133,659	14		1	the Company on 21st July,				
Loans and Deposits		94,864	11		8	1898	35,448	5	3	10
Reserves		26,586	2		3	Premises, Plant, Machinery,				
Reserve Fund		20,000	0		0	&c.	81,463	3 1	.3	1
Revenue Account- Balance						Debtors on Sales Ledger				
29th February, 1928		19,386	0	1	0	Accounts	105,24	7 1	6	11
						Debtors pm Npigjt Ledger,				
						Stock and other Accounts	20,15	l 1	1	4
						Bank and Cash Accounts	38,09	L	4	9
						Stock-in-Trade on hand	88,46	1	7	9
						Stock in Transit	11,208	3 1	4	4
						Investments, -including holdings in and				
						Loans to Associated Companies	324,423	3 1	6	10
		£704,496	8	1	0		£704,496	3	8	10

Source: Annual Report of H.H. & S. Budgett & Co., Limited, 29th February, 1928.

Figure 3 contains extracts from the annual reports of five companies which have been judged as users of the equity method because all of them refer to the inclusion of profits from subsidiary or other companies<sup>25)</sup> (the Condition 3 is satisfied). It must be noted that

<sup>25)</sup> Amalgamated Anthracite Collieries, Limited, uses the term 'subsidiary company', while Babcock & Wilcox Limited calls it 'associated company'. The Bournemouth Imperial and Grand Hotels Limited, the British Automatic Co., and the British Oxygen Company Limited publish names of companies (Imperial and Grand Hotels, Limited, Automatic Machine Business and Reeves, Limited, and Oxygen Limited)

### Figure 3 Other companies, 1927/28

Amalgamated Anthracite Collieries, Limited

Amalgamated Anthracite Collieries, Limited	
Profit and Loss Account ended 31st December, 1927	
£ s. d.	£ s. d
To Balances of Interest $less$ Dividends received 4,607 8 1 Interest on Debentures of New Rhos Anthracite Collieries, Limited 1,442 9 6 Rhos Anthracite Collieries, Limited 1,442 9 6 Directors Fees 6,025 0 0 Balance carried to Balance Sheet 7,856 15 2 $\underline{\underline{x22,106}}$ 12 9	ended 30th June, 192'
Babcock & Wilcox Limited	
Profit & Loss Account ending 31st December, 1927	
£ s. d.	£ s. d.
To Rents, Rates, Taxes, Insurance, and Repairs and Alternations to Offices  Patents Expenses and Fees Directors' and Auditors' Remuneration and Accountants' Charges Reserve for Income Tax Balance Profit for the year ending 31st December, 1927, carried to Balance Sheet  To Hand States and Fees To Directors' and Auditors' Remuneration and Accountants' Charges To Hand States are and Fees To Hand States and Front Remuneration, Managing Direct Remuneration, Secretary and Chief A ant's Salary and Office Salaries, Bad Doubtful Debts, Travelling, and Gene Expenses at home and aboroad, but in income from Associated Companies To Dividends on Shares Discount and Interest Transfer Fees	ctor's Account- and eral ncluding 767,698 16 2
The Bournemouth Imperial and Grand Hotels, Limited	
Profit and Loss Account ended 30th, June 1928	
To Income Tax 900 6 6 By Net Profits from Imperial and Gra: " Directors' and Auditors' Fees and Managing Director's Commission 1,909 11 8 " Balance carried to Balance Sheet 10,774 9 8  £13,584 7 10	13,089 16 9 491 16 1 2 15 0 £13,584 7 10
The British Automatic Company Limited	
Profit and Loss Account to 30th September, 1927	
To Rents of Offices, Rates, Insurance and Income Tax  General Expenses, Including Staff Travelling, Depreciation on Office Fittings, and other incidentals  Tobacco Licences  Postages and Stationery Law Expenses and Stamp Duty  Renewal Fees on Patents  Auditors' Fees  Direscots' Fees  Balance, being net profit for the year  Expenses and Income  6,114 2 10  6,114 2 10  Business and Reeves, Limited, and interest on Investments and Miscella Receipts  Receipts  Receipts	
	202,040 1 1
The British Oxygen Company Limited	
Profit and Loss Account ended 31st March 1928  £ s. d.	£ s. d.
To Trustees' Remuneration  105 0 0 0 By Balance of Profits at Head Office are including that of Oxygen Limited, a deducting Depreciation, Bonus to S Remuneration to the Managing Director  Balance of Profit carried to Balance  125,488 3 8 Remuneration to the Managing Director  136,488 3 8 Remuneration to the Managing Director  137,488 3 8 Remuneration to the Managing Director  148,489 Annual set aside under the Turst Profits at Head Office are including that of Oxygen Limited, a deducting Depreciation, Bonus to S Remuneration to the Managing Director  148,489 Annual set aside under the Turst Profits at Head Office are including that of Oxygen Limited, a deducting Depreciation, Bonus to S Remuneration to the Managing Director  158,489 Annual set aside under the Turst Profits at Head Office are including that of Oxygen Limited, a deducting Depreciation, Bonus to S Remuneration to the Managing Director  159,489 Annual set aside under the Turst Profits at Head Office are including that of Oxygen Limited, a deducting Depreciation, Bonus to S Remuneration to the Managing Director  150,489 Annual set aside under the Turst Profits at Head Office are including that of Oxygen Limited, a deducting Depreciation, Bonus to S Remuneration to the Managing Director  150,489 Annual set aside under the Turst Profits at Head Office are including that of Oxygen Limited, a deducting Depreciation, Bonus to S Remuneration to the Managing Director  150,489 Annual set aside under the Turst Profits Annual set as a deducting Depreciation, Bonus to S Remuneration to the Managing Director	nd Branches, and after taff and
ources: Annual Reports of Amalgamated Anthracite Collieries, 31 December 1927; Babcock & V	Vilcox, 31 December

Sources: Annual Reports of Amalgamated Anthracite Collieries, 31 December 1927; Babcock & Wilcox, 31 December 1927; the Bournemouth Imperial and Grand Hotels, Limited, 30th June 1928; the British Automatic Co., 30 September 1927; the British Oxygen Company Limited, 31st March 1928.

the wording of Babcock & Wilcox, Limited, is ambiguous, referring to income (which might mean profits or dividends).

### 4.3.2 Evidences for 1930/31

In the accounting year of 1930/31, thirty-six British holding companies are judged to be using the equity method in the data set for this study (Table 3). Table 6 is a list of names of the companies. Nine companies satisfied either Condition 1 or Condition 2, and seven of them satisfied simultaneously also Condition 4. Two companies satisfied only Condition 1, and the reason will be stated below. The rest of 28 companies are judged as users of the equity method through compliance with Condition 4, i.e. the content of the directors' statement in compliance with Section 126 of CA29.

There are 9 companies which published both consolidated accounts and legal entity-based accounts in 1930/31 (Table 3). Of these companies, 3 have the same profits/losses in the two accounts, while 6 companies show different amounts. The three companies (Aeolian, Crosse & Blackwell, and Ebbw Vale Steel, Iron and Coal) are considered to satisfy Condition 1 and judged to be users of the equity method.

The accounts of Crosse & Blackwell published for the year of 1930/31 are not considerably different from the accounts in 1927/28 which were reproduced as Figure 1 in this paper. Extracts from the accounts published by Aeolian are reproduced below as Figure 4. It must be admitted that, for 1930/31, the presence of Condition 1 does not provide such unassailable evidence of use of the equity method as was the case in 1927/28. This is because, as Figure 4 indicates, the accounts of company are making losses both in consolidated accounts and in legal entity-based accounts. By 1930/31, it was rather common practice to provide for subsidiary companies' losses in the parent's accounts, even if the holding company is adopting the cost method rather than the equity method, in valuing shares in subsidiary companies. That is, we cannot be certain that these companies would have accrued fully the results of the subsidiaries if they had generated a profit rather than a loss.

However, the company is picked up through an automatic scrutinising of the data set, because its balances of profit and loss account in consolidated accounts and legal entity-based accounts are the same amount (Condition 1 nevertheless remains satisfied).

Table 6 Companies adopting the equity method 1930/31

	Company	Industry*	$consolidated \ B/S$	condition**
1	Aberdeen Lime Company	CI	No	4
2	Aeolian Company	CI	Yes	1
3	Albion Motor Car Company	CI	No	4
4	Angus (George) & Company	CI	No	4
5	Ardath Tobacco Company	CI	No	4
6	Associated Dyers & Cleaners	CI	No	4
7	Baird (Hugh) and Sons	CI	No	4
8	Baker (Charles) and Company	CI	No	4
9	Bleachers' Association	CI	No	2+4
10	Borax Consolidated	CI	No	4
11	Bovis	CI	No	4
12	Bradford Dyers' Association	CI	No	4
13	Brazilian Warrant Company	CI	No	4
14	British Cotton and Wool Dyers Association	CI	No	4
15	British Cyanides Company	CI	No	4
16	British Glues and Chemicals	CI	No	4
17	British Oil and Cake Mills	CI	No	2+4
18	Budgett (H.H. & S.) and Company	CI	No	2+4
19	Cammell Laird and Company	ICS	No	4
20	Campbells and Stewart & McDonald	CI	No	4
21	Card Clothing & Belting	CI	No	4
22	Cawthra (J.) and Company	CI	No	4
23	Components	CI	No	4
$^{24}$	Cooper, McDougall & Robertson	CI	No	2+4
25	Copestake, Crampton & Company	CI	No	4
26	Crosfield (Joseph) and Sons	CI	No	2+4
27	Crosse & Blackwell	CI	Yes	1+2+4
28	Crosses & Winkworth Consolidated Mills	CI	No	4
29	De La Rue (Thomas) and Company	CI	No	2+4
30	Dick (W.B.) and Company	CI	No	4
31	Duck, Son & Pinker	CI	No	4
32	Ebbw Vale Steel, Iron and Coal	ICA	Yes	1
33	Grayson, Rollo & Clover Docks	ICS	No	4
34	Manchester Collieries	ICS	No	4
35	Smith, Parkinson & Cole	ICS	No	4
36	United National Collieries	ICS	No	4

<sup>\*</sup> ICS for Iron, Coal & Steel industry; CI for Commercial & Industrial

Source: original

There are seven companies in 1930/31 which satisfy Condition 2 (see Table 6). One is Crosse & Blackwell, which also meets Condition 1. The accounts of H. H. & S. Budgett published for the year of 1930/31 are not considerably different from the accounts in 1927/28 which was reproduced as Figure 2 in this paper. The accounts of Bleachers'

<sup>\*\*</sup> the conditions introduced in 4.4.2

Figure 4 Aeolian, 1930/31

	Balance	e She	eet, 3	0th	June 1931			
	£	s.	d.			£	s.	d.
To Share Capital	430,000	0	0	By	Bond Street Property	255,000	0	(
" Mortgage Debentures	325,000	0	0	"	Freehold Property at Hayes	285,871	1	5
" Bank Loan	73,500	0	0	"	Leasehold Properties and Improvements	3,015	10	0
" Mortgage on Bond Street Property	100,000	0	0	"	Furniture, Fixtures and Fittings	21,998	1	2
" Aeolian Co., New York	317,806	10	0	"	Investments in Subsidiary Companies	5,523	2	4
" Indebtedness to Subsidiary Companies	2,712	2	7	"	Amount due by Aeolian Weber Piano			
" Sundry Trade Creditors and Accrued Charges	40,459	4	2		and Pianola Company New York	25,879	9	10
" Preference Dividend	7,031	5	0	"	Trade Investments	1,500	0	0
" Reserve Accounts	155,758	15	4	"	Mortgage Redemption Policy	5,141	13	4
				"	Stock of Manufactured Goods,			
					Raw Materials, Work in Progress, &c.	81,122	0	2
				"	Sundry Debtors	163,918	16	4
				"	Payments in Advance	615	17	7
				"	Bills Receivable	15,474	1	8
				"	Cash at Bank and in Hand	20,657	0	4
				"	Trade Marks and Patens	1	0	0
				"	Profit and Loss Account	241,550	2	11
	1,127,267	17	1	1		1,127,267	17	1

Profit & Lo	ss Accour	t for	the	Year	r ended 30th June, 1931				
	£	s.	d.			£		s.	d.
To Net Deficiency on Trading and Reorganisation	115,615	9	0	Ву	Dividends from Investments		883	9	9
" Debenture and Mortgage Interest	9,791	8	9	"	Transfer Fees		11	7	6
				"	Deficiency Carried to Balance Sheet	124,	422	0	6
	125,316	17	9			125,	316	17	9

	The Aeolian Company, l	Limited, a	nd of	fthe	Cor	mpanies of which it is sole proprietor			
	Amalgamated Star	tement of	the A	Asset	sa	and Liabilities at 30th June 1931			
		£	s.	d.			£	s.	d.
To	Share Capital	430,000	0	0	By	y Bond Street Property	255,000	0	0
"	Mortgage Debentures	325,000	0	0	"	Freehold Property at Hayes	285,871	1	5
"	Bank Loan	73,500	0	0	"	Leasehold Properties and Improvements	3,015	10	0
"	Mortgage on Bond Street Property	100,000	0	0	"	Furniture, Fixtures and Fittings	21,998	2	2
"	Aeolian Co. New York	317,806	10	0	"	Amount due by Aeolian Weber Piano			
"	Sundry Trade Creditors and Accrued Charges	40,482	3	4		and Pianola Company New York	25,879	9	10
"	Preference Dividend	7,031	5	0	"	Trade Investment	21,278	6	10
"	Reserve Accounts	175,280	15	11	"	Mortgage Redemption Policy	5,141	13	4
					"	Stock of Manufactured Goods, Raw			
						Materials, Work in Progress, &c.	82,821	16	10
					"	Sundry Debtors	164,414	16	5
					"	Payments in Advance	615	17	7
					"	Bills Receivable	15,688	14	1
					"	Cash at Bank and in Hand	20,822	2	10
					"	Trade Marks and Patens	3	0	C
					"	Profit and Loss Account	241,550	2	11
		1,144,100	14	3	1		1,144,100	14	3

Source: Annual Reports of the Aeolian Company, 30th June, 1931.

Association (Figure 5), British Oil and Cake Mills (Figure 6), Cooper, McDougall & Robertson (Figure 7), Crosfield (Joseph) and Sons (Figure 8) and De La Rue (Thomas) and Company will be examined respectively.

Figure 5 is an extract from annual reports of Bleachers' Association. The company explains the figure of 'shares in subsidiary companies' as 'being the excess of the Assets over the Liabilities of such companies'. It seems plausible to assume that the amount 'the assets over the liabilities of subsidiary companies' includes undistributed profits

of subsidiaries. It is considered in this study that this case is satisfying the Condition 2, even though the company does not use the words 'undistributed' or 'accrued' profits of subsidiary companies.

### Figure 5 Bleachers' Association, 1930/31

# Extract from list of assets in balance sheet at 31 March 1931

Shares in Subsidiary Companies being the excess of the Assets over the Liabilities of such Companies, as shown by their Books (including Goodwill and Trade Marks assigned to such Companies) also fully paid Shares in Companies whose businesses have been acquired by purchase of the Shares

744,212 9 5

Source: Annual Reports of Bleachers' Association, 31st March, 1931.

Figure 6 is an extract from annual reports of the British Oil and Cake Mills, Limited. The company discloses the treatment of its subsidiary's undistributed profits both in the balance sheet and in the profit and loss accounts. In the balance sheet, investments in subsidiary companies are valued by 'Shares (taken at Cost) and balance of Undistributed Profits less provisions for...' In the profit and loss account, it is clearly stated that 'undistributed profits less provision for losses of subsidiary companies' are credited (emphasis added).

### Figure 6 British Oil and Cake Mills, 1930/31

### Extract from list of assets in balance sheet at 31 December 1930

Investments in and Indebtedness of Subsidiary Companies Shares (taken at Cost) and balance of Undistributed Profits less provisions for Losses

1,818,126 2 6

### Extract from explanation of revenue in profit and loss account at 31 December 1930

Balance of trading account, after Crediting dividends receivable from and undistributed profits less provision for losses of subsidiary companies and dividends on investments and after adjustment of Reserves for Taxation and Contingencies and crediting Reserves no longer required

248,963 4 5

Source: Annual Reports of the British Oil and Cake Mills, 31st December, 1930.

In the cases of Cooper, McDougall & Robertson (Figure 7) and Crosfield (Joseph) & Sons (Figure 8), the inclusion of subsidiary's undistributed profit is revealed in their Profit and Loss Accounts.

### Figure 7 Cooper, McDougall & Robertson, 1930/31

Extract from explanation of revenue in profit and loss account at 30 September 1930 Profit on Trading, including undistributed profits of Subsidiary Companies less losses, for the year to 30th September, 1930, and after charging Directors' salaries and fixed renumeration for services

238.097 5 5

Source: Annual Report of Cooper, McDougall & Robertson, 30<sup>th</sup> September, 1930.

### Figure 8 Crosfield (Joseph) and Sons, 1930/31

Extract from explanation of revenue in profit and loss account at 31 December 1930

Profit for the 13 months ended 31st December, 1930, after charging Repairs, Depreciation, Insurance, Advertising, and all expenses and including Dividends estimated to be received on Investments and the Company's proportion of the undistributed profits less losses of Subsidiary and Allied Companies, partly estimated

598,458 9 4

Source: Annual Reports of Crosfield (Joseph) & Sons, 31st December, 1930.

The last case that satisfies Condition 2 is that of De La Rue (Thomas) and Company. In this case, the treatment of including undistributed profits of subsidiary companies can not be seen in published accounts, but in the 'statement required by Companies Act, 1929, Section 126'. The company's directors state that 'The Profits and Losses of Subsidiary Companies have been brought into account *irrespective of dividends* declared by such subsidiaries' (*emphasis added*). It is clearly inferred by this statement that the company uses the equity method.

Table 7 is a list of directors' statements in compliance with Section 126 of CA29 of the nine companies satisfying Conditions 1 and 2. It can be observed that all of them simultaneously satisfy Condition 4, i.e. there is a 126 statement that indicates inclusion of profits and losses of subsidiary companies.

Table 8 is a list of other companies and their directors' statements in compliance with Section 126 of CA 29. It can be reasonably assumed from the statements that the companies are users of the equity method (Condition 4 is satisfied). In the case of holding companies having plural subsidiary companies and of treating their profits and losses in different ways, the main treatment was examined to decide whether it includes results of subsidiary companies. When there is no indication among the plurality of treatments which is the main treatment, the first mentioned treatment is assumed to be the main treatment for the purpose of this study.

Table 7 Directors' statements indicating adoption of the equity method, 1930/31

	Company	126 statement		
1	Aeolian Company	The losses of the Subsidiary Companies have been carried forward in their own accounts, but have been provided for in the above account.		
2	Bleachers' Association	The Profits and Losses of all the Subsidiary Companies have been included in the Accounts of the Association.		
3	British Oil and Cake Mills	The above Profit and Loss Account includes all Dividends receivable from Subsidiary Companies in respect of the year ended $31^{\rm st}$ December, 1930, and the balance of their Undistributed Profits as at that date. Any losses have been provided for in the Accounts of this Company.		
4	Budgett (H.H. & S.) and Company	The profits of Subsidiary Companies have been brought to Credit in the above Profit and Loss Account, and full provision made therein for any losses sustained by Subsidiary Companies.		
5	Cooper, McDougall & Robertson	The Company's proportion of the undistributed profits and losses of Subsidiary Companies have been credited and debited respectively in the Profit and Loss Account.		
6	Crosfield (Joseph) and Sons	The above figure of profit has been arrived at after crediting and debiting respectively the Company's proportion of the total profits and losses, partly estimated, of Subsidiary Companies for the 13 months ended $31^{\rm st}$ December 1930.		
7	Crosse & Blackwell	This Company's proportion of Profits and Losses of Subsidiary and Associated Companies is included in the above Profits with the exception of Losses in connection with Canadian and French Factories.		
8	De La Rue (Thomas) and Company	The Profits and Losses of Subsidiary Companies have been brought into account irrespective of dividends declared by such Subsidiaries.		
9	Ebbw Vale Steel, Iron and Coal	The aggregate losses made by the four Subsidiary Companies have been dealt with in this Company's Profit and Loss Account.		

Source: Annual Reports 1930/31.

The archives reveal that there are two main types of wordings used to in the 126 statements made by directors.

- 1. the profits and losses of the subsidiary companies have been included in the accounts of the company
- 2. the profits and losses of the subsidiary companies have been included in the accounts of the company to the extent of dividends declared

It is assumed that wordings corresponding to 1 above indicate use of the equity method. It is of course possible that the term profit is used in a loose manner and does not properly describe inclusion of the holding companies entire share of the profit of a subsidiary.

Table 8 Companies indicating inclusion of subsidiary companies' profits and losses, 1930/31

	Company	$126\ statement$
1	Aberdeen Lime Company	The Profits and Losses made by Subsidiary Companies have been included in the Profit and Loss Account.
2	Albion Motor Car Company	The profits for the year include the profits earned by the Subsidiary Company for the year ended 30 <sup>th</sup> September, 1930.
3	Angus (George) & Company	A loss has been incurred by a Subsidiary Company during the last year for which its accounts are available, and so far as such loss relates to shares held by this Company it has been provided for by writing down the book value of Investments held by this Company in Subsidiary Companies. The profit earned by a Subsidiary Company for the past year has been taken credit for in the accounts of your Company.
4	Ardath Tobacco Company	The profits made by subsidiary companies for the year ended $30^{\rm th}$ June, 1931, have been included in the above account.
5	Associated Dyers & Cleaners	Associated Dyers & Cleaners Limited owns the whole of the Issued Capitals of all its Subsidiaries. All the Subsidiaries carried profits for the year ended 31 <sup>st</sup> December, 1930, and those profits are included in the above Profit and Loss Account.
6	Baird (Hugh) and Sons	The Profit from the Subsidiary Company has been included in the above
7	Baker (Charles) and Company	figures.  The Profit of the Company for the year ended 31 <sup>st</sup> January, 1931, includes the Profit of the Subsidiary Company for the same period.
8	Borax Consolidated	The Profits or Losses shown in the Accounts of Subsidiary Companies made up to a date within the year ended 30 <sup>th</sup> September, 1930, have been dealt with, in arriving at the figure of profit shown in the annexed Profit and Loss Account, as follows:- The profits of two Subsidiary Companies earned, during the year, have been, as hitherto, included in the profits of Borax Consolidated, Ltd. The profits made by four other Subsidiary Companies, during the year, have not yet been distributed by those Subsidiaries, but Borax Consolidated, Ltd., has received, as hitherto, dividends declared by these Companies out of profits made in previous years. The profit made by one Subsidiary Company has been retained by that Company and used to write down losses made in previous years.
9	Bovis	Profits earned by Subsidiary Companies for the period covered by the last audited accounts have been merged in those of the Company and no losses have been incurred by such Companies.
10	Bradford Dyers' Association	The profits and losses of all subsidiary companies have been included in the accounts of this company.
11	Brazilian Warrant Company	The aggregate profits and losses of the Subsidiary Companies for the year ended 31st December, 1930, have been taken into the accounts of the Brazilian Warrant Agency and Finance Company Limited, with the exception of the Cia. Unial dos Transportes, in respect of which the dividend paid on shares held by this Company has been taken in, and of Cmmbuby Coffee and Cotton Estates Ltd., the accounts of which Company showed a loss for the year ended 31st December, 1930, which has been carried forward, no part of which has been provided for in these accounts.
12	British Cotton and Wool Dyers Association	The Profits and Losses of the Subsidiary Companies are included in the Association's Profit and Loss Account as Profits and Losses of the Association except in the case of one Company from which Dividends have been received and these are also included in the profits of the Association.
13	British Cyanides Company	The Profits and Losses of all the Subsidiary Companies for the year ended $30^{\rm th}$ June, 1931, have been included in or provided for out of the profits of this Company. In the case of Beatl Sales, Ltd., the Auditors' Report is qualified as follows: "Subject to the capitalization of Expenditure on Advertising and Developments, £3,238 1s. 5d. during the year ended $30^{\rm th}$ June, 1931, making a total of £8,194 11s. $8d$ ., to that date."

14	British Glues and Chemicals	The Company's proportions of profits and losses of its subsidiary companies as disclosed by their accounts made up during the year is brought to credit of, or reserved for in, the above Profit and Loss Account.
15	Cammell Laird and Company	The Profit shewn by the Subsidiary Company (Tranmere Bay Development Co. Ltd.) for the year ended December 31 <sup>st</sup> , 1930, which represents an adjustment of the Rental Charge amounting to £16 4s. 4d., is included in the above Profit and Loss Account.
16	Campbells and Stewart & McDonald	The results of the Export Company's operations are embodied in the above figures.
17	Card Clothing & Belting	In compliance with the Companies Act, 1929, the Directors inform the Shareholders that the results for the year as shown by the Profit and Loss Accounts of the Subsidiary Companies have been embodied in this Company's Profit and Loss Account.
18	Cawthra (J.) and Company	The assets and liabilities and trading transactions of one Subsidiary Company are incorporated in the Accounts of the Parent Company. No part of the profits of the other Subsidiary Company is included in the foregoing Profit and Loss Account.
19	Components	The trading results of Ariel Works Ltd., are merged in the accounts of the Parent Company. Provision has been made for the loss of a subsidiary company and credit has been taken for dividend declared by another Subsidiary Company.
20	Copestake, Crampton & Company	The result of the trading of Copestake, Crampton & Co. (Colonial) Limited is included in the Profit and Loss Account, the whole of the Capital of the Company having been provided by Copestake, Crampton & Co., Ltd.
21	Crosfield (Joseph) and Sons	The above figure of profit has been arrived at after crediting and debiting respectively the Company's proportion of the total profits and losses, partly estimated.
22	Crosses & Winkworth Consolidated Mills	The aggregate Profits and Losses of Subsidiary Companies to the date of this Balance Sheet, so far as they concern this Company, have been credited or fully provided for, as the case may be, in the foregoing Balance Sheet, except the Profits and Losses of Crosses & Heatons' Associated Mills, Limited. Which are shown in the Balance Sheet of that Company annexed to this Account. The amount of Working Capital advanced to the Subsidiary Companies is included in the Assets and Liabilities.
23	Dick (W.B.) and Company	With regard to this Company's Subsidiary Companies:  1. The profits of W. B. Dick & Company, Inc., for the year 1930 have been included in the above Balance Sheet.  2. The profits of two other Subsidiary Companies for the year 1930 have not been included in the above Balance Sheet.  3. The remaining Subsidiary Company has sustained a loss for the year 1930. No provision has been made in the above Balance Sheet for such loss, as it is more than covered by the Reserve standing in the Books of the Subsidiary Company itself.
24	Duck, Son & Pinker	The Profits of the Subsidiary Company for the period covered by this account have been incorporated with those of the Parent Company.
25	Grayson, Rollo & Clover Docks	The Profits and Losses of Subsidiary Companies have been included in the above Accounts.
26	Manchester Collieries	The above Profit and Loss Account includes the Profits of the Company's Subsidiaries for the year to 31 <sup>st</sup> March, 1931.
27	Smith, Parkinson & Cole	The Profits and Losses of all Subsidiary Companies have been included in the Accounts of this Company, and the Trade Creditors and Debts of the Subsidiary Companies as at 31 <sup>st</sup> March, 1931, have been incorporated in the above Palance Sheet.

the above Balance Sheet.

above Balance Sheet.

It is hereby declared that the profit of Subsidiary Company, Burnyeat,

Brown & Co., Limited, has been set against accumulated losses in that Company's Balance Sheet. Credit for the profit has been taken in the

Source: Annual Reports 1930/31.

United National

Collieries

28

However, this is impossible to conirm and the interpretation adopted is perfectly reasonable.

### 4.3.3 Evidences for 1942/43

In the accounting year of 1942/43, 41 British holding companies are judged to be using the equity method in the data set for this study (Table 3). Table 9 is a list of names of the companies. 14 companies satisfied either Condition 1 or Condition 2, and 10 of them satisfied simultaneously Condition 4. These examples are considered to present rather strong evidence of using the equity method. The other 4 companies satisfied only Condition 1, whose reason will be stated below. The remaining 27 companies are judged as users of the equity method by examining Condition 4, i.e. their directors' statement in compliance with Section 126 of CA29. Sufficient examples of these treatments are given in the previous section and no further illustrations are provided here.

There are 41 companies which published both consolidated accounts and legal entity-based accounts in 1942/43 (Table 3). Out of these companies, 10 companies have the same profits in the two accounts (Condition 1 was satisfied), while 31 companies show different amounts<sup>26)</sup>. One company (J. Brockhouse & Co.) presents different profits, but the directors' 126 statement reveals that the reason of the difference is an exceptional treatment of a part of profits made by subsidiary companies<sup>27)</sup>.

Figure 9 is an extract from Amalgamated Anthracite Collieries, which gives a concrete evidence of using the equity method. The company satisfies Conditions 1, because the

<sup>26)</sup> All of the ten companies show their accumulated profits. Therefore, unlike the two cases in 1930/31, the ten companies in 1942/43 which have the same profit amounts both in consolidated accounts and in legal entity-based accounts do not require any doubt about their use of the equity method. However, attention is needed to four companies which satisfy only Condition 1. Within the ten companies satisfying Condition 1, as shown in Table 9, six companies simultaneously satisfy Condition 4 (and Condition 2). These six examples are considered to provide relatively strong evidences that indicate the use of the equity method. On the other hand, the four companies do not provide such strong evidences. This is because three of them actually adopt the cost method, rather than the equity method, since their 126 statements reveal that they include Subsidiary companies' profits only to the extent of dividends paid. It is possible for cost method users to show the same profits both in consolidated and in legal entity-based accounts, as long as the dividends are paid just the same amount of their proportion in subsidiary profits. One company (British Glues and Chemicals) does not provide strong evidence either, because their 126 statement was not found and it is impossible to know whether they used the equity method or the cost method.

<sup>27) &#</sup>x27;The Profits of Subsidiary Companies have been included in the above Profit and Loss Account except the sum of £819 11s. 6d. Three Subsidiary Companies have shown losses which have been provided as above.'

Table 9 Companies adopting the equity method 1942/43

	Company	Industry*	$consolidated \ B/S$	condition**
1	Adams (Thomas)	CI	No	4
2	Albion Motors	CI	No	4
3	Allen (Edgar) & Co.	ICS	No	4
4	Allen (J. J.)	CI	No	4
5	Amalgamated Anthracite Collieries	ICS	Yes	1+2+4
6	Angus (George) & Company	CI	No	4
7	Ardath Tobacco Company	CI	No	4
8	Associated British Maltsters	CI	Yes	1+2+4
9	Associated Coal & Wharf Companies	ICS	Yes	1
10	Barrow, Hepburn and Gale	CI	Yes	1+4
11	Barton & Sons	CI	Yes	1
12	Bedford (John) & Sons	ICS	No	4
13	Bleachers' Association	CI	No	2+4
14	Bradford Dyers' Association	CI	No	2+4
15	British Cotton and Wool Dyers Association	CI	No	4
16	British Glues and Chemicals***	CI	Yes	1
17	British Quarrying Company	CI	No	4
18	Brockhouse (J.) & Co.	CI	Yes	4
19	Brookes (W. J.) & Sons	CI	No	4
20	Broom and Wade	CI	No	4
21	Brown (David) & Sons (Huddersfield)	CI	No	4
22	Burberrys	CI	No	4
23	Bulter (William) & Co. (Bristol)	CI	No	4
24	Campbells and Stewart & McDonald	CI	No	4
25	Cannock Associated Collieries	ICS	Yes	1
26	Clay (Henry) and Bock & Company	CI	No	4
27	Cooper, McDougal & Robertson	CI	No	2+4
28	Copestake, Crampton & Company	CI	No	4
29	Crosfield (Joseph) and Sons	CI	No	2+4
30	Crosfields Oil and Cake Company	CI	No	4
31	Crosse & Blackwell	CI	Yes	1+2+4
32	Crosses and Winkworth Consolidated Mills	CI	No	4
33	Dent, Allcroft & Co.	CI	No	4
34	Devas, Routledge and Company	CI	No	4
35	Doulton & Co.	CI	No	4
36	Federated Foundries	ICS	Yes	1+2+4
37	Robinson (Thomas) and Son	ICS	No	4
38	Sanderson Brothers and Newbould	ICS	No	4
39	Smith, Parkinson & Cole	ICS	No	4
40	Stephenson (Robert) & Hawthorns	ICS	No	4
41	United Steel Companies	ICS	Yes	1+4

 $<sup>^{\</sup>star}$  ICS for Iron, Coal & Steel industry; CI for Commercial & Industrial  $^{\star\star}$  the conditions introduced in 4.4.2  $^{\star\star\star}$  no 126 statement was found.

Source: original

Figure 9 Amalgamated Anthracite Collieries, 1942/43

Amalgamated Anthracite Collieries Limited					
	Balanc	ce Sheet, 31s	st December 1942		
£ £ £					
Capital		4,186,770	Collieries and Other Properties and		4,769,370
Srplus and Reserves			Plant and Machinery		
Reserve for Depreciation of			Shares in Subsidiary Companies, at		
Group Plant and Machinery	440,000		Directors' Valuation, 1st July, 1938,		
Profit and Loss Account	36,521		with additions at cost, together with		
		476,521	the undistributed profits		1,855,181
Debenture Stock and Advances from Bankers		1,934,552	Current Assets		861,336
Current Liabilities and Probision		888,044			
		£7,485,887			£7,485,887

Amalgamated Anthracite Collieries Limited				
Consolida	ated Balance Shee	et at 31st December 1942		
£	£		£	£
Capital	4,186,770	Fixed Assets		5,557,552
Srplus and Reserves		Semi-Fixed Assets		516,235
Reserve for Depreciation of Group Plant and Machinery 440	0,000	Current Assets		1,770,338
Profit and Loss Account 36	3,521			
	476,521			
Debenture Stock and Advances from Bankers	2,060,558			
Current Liabilities and Probision	1,120,266			
	£7,844,115			£7,844,115
126 statement		•		

Profits and Losses of Subsidiary Companies have been taken to credit or provided for in the above accounts.

Source: Annual Report of Amalgamated Anthracite Collieries Limited, 31st December 1942.

same amount of profit (£36,521) is shown both in consolidated and legal entity-based balance sheets. The company also satisfies Condition 2, because it reveals that 'Shares in Subsidiary Companies' is including the undistributed profits. Finally, the company satisfies Condition 4, because it states that profits and losses of subsidiary companies are included in their accounts. Figure 11 is an extract from Associated Coal & Wharf Companies, which is an example of non-user of the equity method even though the same profits are shown both in consolidated accounts and in legal entity-based accounts.

## 4.3.4 Evidences for 1946/47

In the accounting year of 1946/47, 49 British holding companies are judged to be using the equity method in the data set for this study (Table 3). Table 10 is a list of names of the companies. The selection of the companies was conducted in the same way as in the 1930/31 and 1942/43. Sufficient examples of these treatments are given in the previous section and no further illustrations are provided here.

Table 10 Companies adopting the equity method 1946/47

	Company	Industry*	$consolidated \ B/S$	condition**
1	Adams (Thomas)	$_{ m CI}$	No	4
2	Aerated Bread Company	CI	Yes	1
3	Albion Motors	$_{ m CI}$	No	4
4	Allen (Edgar) & Co.	ICS	No	4
5	Allen (J. J.)	CI	No	4
6	Allied Produce Company	CI	Yes	2+4
7	Amalgamated Anthracite Collieries	ICS	Yes	1+4
8	Amalgamated Cotton Mills Trust	CI	Yes	1+2+4
9	Angus (George) & Company	CI	No	4
10	Associated British Maltsters	CI	Yes	1+2+4
11	Associated Piano Company	CI	Yes	1+4
12	Associated Provincial Picture Houses	CI	Yes	1+4
13	Barrow, Hepburn and Gale	CI	Yes	1+4
14	Bedford (John) & Sons	CI	No	4
15	Birmingham Small Arms Company	CI	Yes	1+4
16	Blantyre and East Africa	CI	No	4
17	Bleachers' Association	CI	Yes	2+4
18	Boots Pure Drug Company	CI	No	4
19	Bradford Dyers' Association	CI	Yes	1+2+4
20	British Cotton and Wool Dyers Association	CI	Yes	4
21	British Drug Houses	CI	Yes	4
22	British Glues and Chemicals	CI	Yes	1+4
23	British Quarrying Company	CI	Yes	1+4
24	British Rollmakers Corporation	ICS	Yes	1+4
25	Brockhouse (J.) & Co.	CI	Yes	4
26	Brooks (J. B.) & Co.	CI	No	4
27	Broom and Wade	CI	No	4
28	Brown (David) & Sons (Huddersfield)	CI	Yes	1+4
29	Budgett (H. H. and S.) and company	CI	Yes	1+4
30	Burberrys	CI	Yes	1
31	Cannock Associated Collieries	ICS	Yes	1+4
32	Cooper, McDougal & Robertson	CI	Yes	1+2+4
33	Copestake, Crampton & Company	CI	No	4
34	Cowan (Alex.) & Sons	CI	Yes	1+4
35	Crosfields Oil and Cake Company	CI	No	4
36	Crosse & Blackwell	CI	Yes	2+4
37	Denny, Mott and Dickson	CI	Yes	1+4
38	Dent, Allcroft & Co.	CI	No	4
39	Dick (W. B.) and Company	CI	No	4
40	Dixon (William) & Company, Nottingham	CI	No	4
41	Doulton & Co.	CI	Yes	1+4
42	Evans (Richd.) and Co.	ICS	No	4
43	Federated Foundries	ICS	Yes	1+4
44	Osborn (Samuel) & Co.	ICS	No	4
45	Settle Speakman & Company	ICS	No	2+4
46	Smith, Parkinson & Cole	ICS	No	4
47	South Hetton Coal Company	ICS	No	4
48	Stephenson (Robert) & Hawthorns	ICS	No	4
49	United Steel Companies	ICS	Yes	1+2+4

 $<sup>^{\</sup>star}$  ICS for Iron, Coal & Steel industry; CI for Commercial & Industrial  $^{\star\star}$  the conditions introduced in 4.4.2

Source: original

Table 11 Companies adopting the equity method 1950/51

2	Aller (Edwar) & Ca	CI	37	
	All (Ed) 9 C-		Yes	1
	Allen (Edgar) & Co.	ICS	No	5
3	Allied Brick & Tile Works	CI	Yes	1
4	Allied Ironfounders	ICS	Yes	1
5	Alvis	CI	Yes	1
6	Amalgamated Anthracite Collieries	ICS	Yes	1+2
7	Amalgamated Cotton Mills Trust	CI	Yes	1+2
8	Ambler (Jeremiah) & Sons	CI	Yes	1
9	Anglo American Asphalt Company	CI	Yes	1
10	Asprey and Company	CI	Yes	1
11	Associated Clay Industries	CI	Yes	1
12	Associated Fishers	CI	Yes	1
13	Austin (James) and Sons	CI	Yes	1
14	Avon India Rubber Company	CI	Yes	1
15	Barrow, Hepburn and Gale	CI	Yes	1
16	Bayne & Duckett	CI	Yes	1
17	Bedford (John) and Sons	ICS	No	5
18	Bertram Mills Circus	CI	No	5
19	Bradbury, Greatorex and Company	CI	No	5
20	Braime (T. F. & J. H.) (Holdings)	CI	Yes	1
21	British & American Film Press	CI	Yes	1
22	British Home Stores	CI	Yes	1
23	British Pepper & Spice Company	CI	Yes	1
24	British Photographic Industries	CI	Yes	1
25	British Syphone Company	CI	Yes	1
26	Bromilow & Edwards	CI	Yes	1
27	Broom and Wade	CI	Yes	1
28	Brooks (J. B.) & Co.	CI	Yes	1
29	Browne & Eagle	CI	Yes	1
30	Byford (D.) & Co.	CI	Yes	1
31	Darwins	ICS	Yes	1
32	Davy and United Engineering Company	ICS	Yes	1
33	Stephenson (Robert) & Hawthorns	ICS	No	5
34	Ward (Thos. W.)	ICS	Yes	1

<sup>\*</sup> ICS for Iron, Coal & Steel industry; CI for Commercial & Industrial

Source: original

There are 127 companies which published both consolidated accounts and legal entity-based accounts in 1946/47 (Table 3). Out of these companies, 22 companies have the same profits in the two accounts, while 105 companies show different amounts<sup>28)</sup>. Six companies

<sup>\*\*</sup> the conditions introduced in 4.4.2

<sup>28)</sup> It is true, as seen in the cases of 1942/43, that the same profits both in consolidated and legal entity-based accounts do not necessarily indicate the use of equity method. For example, 'The above Accounts include the profit of Subsidiary Companies to the extent of the dividends recommended' (Aerated Bread Company Limited). 'The whole of the profit of H. J. Nicoll & Co. Limited (including non-recurring items) has been distributed as dividend, for which credit is taken in the above Profit and Loss Account' (Burberrys, Limited).

### Table 12 Statements Pursuant to the Eighth Schedule of the CA48

	Company	Statement
1	Allen (Edger) & Co.	(a) Group Accounts have not been prepared as the Directors are of the opinion that they would be of no real value to members of the Company in view of the relatively insignificant amounts involved.  (b) The profits of the French Subsidiary Company, Acieries d'Hirson, S.A., so far as they concern members of this Company and have not been dealt with in this Company's Accounts, are as follows:  Converted at current rate of Exchange  For the year to 31st December, 1950 £4,618
		For the period since the French Company became A subsidiary to 31 <sup>st</sup> December, 1949
		A dividend for the year ended 31 <sup>st</sup> December, 1949 received from the French Subsidiary of Frs. 2,498,496 after deduction of French taxation and realising £2,537 1 8, has been credited to Profit and Loss Account in the year to 31 <sup>st</sup> March, 1951. The proportion of the profits for the period prior to 31 <sup>st</sup> December, 1949, attributable to the shareholding of Edgar Allen & Co. Limited amounting to £961 has been capitalised by the French Subsidiary with other reserves by increasing the nominal value of the Shares.  (c) Profits and losses of the remaining three subsidiaries, since they became subsidiaries, have been credited and charged respectively in the Accounts of this Company.
		The aggregate amount of profits for their financial years Ending with or during the last financial year of this Company amounted to £11,102 18 3
2	Bedford (John) and Sons	The Assets of the wholly owned Subsidiary Companies consist only of Balances at Bankers totalling £200, there being no liabilities; the Directors are of the opinion that the submission of Group Accounts would be of no real value to Members of the Company. No separate Profit and Loss Accounts are prepared, any Profits or Losses arising from the transactions of the Subsidiary Companies being merged in the Profit of John Bedford & Sons Ltd.
3	Bertram Mills Circus	The total grow revenue of the Subsidiary Company has been accounted for to Bertram Mills Circus Limited and is included in the Profit and Loss Account below. The Subsidiary Company has no tangible assets nor any liabilities apart from the Cash Advance of £5 shown on the Balance Sheet. In these circumstances the Directors consider the preparation of a Consolidated Balance Sheet unnecessary.
4	Bradbury, Greatorex and Company	Group accounts have not been prepared as the trading of the Subsidiary Company is incorporated in that of Bradbury, Greatorex & Co. Ltd., and its Assets and Liabilities are insignificant.
5	Stephenson (Robert) & Hawthorns	No group accounts have been prepared as they would be of no real value in view of the insignificant amounts involved in the Subsidiary Company. The trading transactions of the Subsidiary Company are undertaken by the Parent Company and are incorporated in these Accounts.

Sources: Annual Reports for the year of 1950/51.

present different profits, but the directors' 126 statement reveals that Condition 4 is satisfied  $^{29)}$ .

<sup>29)</sup> For example, Crosse & Blackwell's 126 statement reveals that they employ the equity method, but that there are some exceptions. The reason of different profits shown in consolidated and legal entity-based

### 4.3.5 Evidences for 1950/51

In the accounting year of 1950/51, 34 British holding companies are judged to be using the equity method in the data set for this study (Table 3). Table 9 is a list of names of the companies. Since CA48 basically required publication of consolidated accounts, main investigation was devoted to examining Condition 1. 29 companies were picked up from this examination. The other 5 companies indicate their inclusion of profits and losses of subsidiary companies in their explanation of not presenting consolidated accounts (the 8th Schedule of CA 48 requires the explanation). It can be observed that only two companies satisfy Condition 2 in 1950/51. There was not new evidence which differed from other years of 1927/28, 1930/31, 1942/43 and 1946/47 except for wordings of 8th Schedule statement (Table 12).

### 5. Conclusion

This paper was devoted to the presentation of findings from the original empirical sources consulted to shed light on group accounting practices adopted by British companies between 1927 and 1951. There are three main findings. First, group accounting was far more common in later years than in earlier years. Second, the publication of consolidated accounts together with legal entity-based accounts (Method 6) became increasingly popular, particularly after RoAP7 and CA48 took effect. Third, a fairly significant percentage of holding companies adopt the equity method throughout the period investigated.

Given that the last finding seems to make a substantial contribution to the body of knowledge in the field of group accounting history, the main part of the paper was dedicated to presentation of evidences concerning its rate of adoption and method of adoption during the five time periods examined. It was shown that, although there are some cases where the use of equity method could not be established with complete certainty, because of the lack of available information, not a small number of companies have adopted the method in the accounting years 1927/28, 1930/31, 1942/43, 1946/47 and 1950/51.

accounts can be understood from these exceptions. In other words, subsidiary companies' undivided profits shown in the consolidated balance sheet are those of exceptional subsidiary companies (in this case Crosse & Blackwell Co., USA. and a European Produce company). As they are only exceptions, it can be said that the company was employing the equity method in general.

#### References

- Arnold, A.J. and Matthews, D.R. (2002) Corporate Financial Disclosures in the UK, 1920-50: the Effects of Legislative Change and Managerial Discretion, *Accounting and Business Research*, 32(1), pp.3-16.
- Bircher, P. (1988) The Adoption of Consolidated Accounting in Great Britain, *Accounting and Business Research*, 19(73), pp.3-13.
- Bircher, P. (1991) From the Companies Act of 1929 to the Companies Act of 1948: A Study of Change in the Law and Practice of Accounting, New York/ London: Garland Publishing.
- Boyns, T., J.R. Edwards and M. Nikitin (1997) The Birth of Industrial Accounting in France and Britain, Garland Publishing, Inc.
- Bryer, R.A., R.K. Fleischman and R.H. Macve (2006) What is the Purpose of Accounting: Economic Decision Making, Capitalist Accountability, or Disciplinarity? Three Views of the Carron Company Archives, 1759-C. 1850, presented at Interdisciplinary Perspectives in Accounting (IPA) Conference, 10-12 July 2006.
- Chandler, A.D. (1962) Strategy and Structure: Chapters in the History of Industrial Enterprise, Cambridge: MIT Press.
- Chandler, A.D. (1977) The Visible Hand: The Managerial Revolution in American Business, Cambridge: Harvard University Press.
- Edwards, J.R., ed. (1980) British Company Legislation and Company Accounts 1844-1976, Arno Press Inc.
- Edwards, J.R. (1991) The Process of Accounting Innovation: The Publication of Consolidated Accounts in Britain in 1910, *Accounting Historians Journal*, 18(2), pp.113-132.
- Edwards, J.R. and K.M. Webb (1984) The Development of Group Accounting in the United Kingdom to 1933, *The Accounting Historians Journal*, 11(1), pp.31-61.
- Fleischman, R.K. (2006) Editor's Introduction, in R.K. Fleischman ed., Accounting History, Vol.1, Sage Publications, pp. ixx-xlvi.
- Fleischman, R.K. and L.D. Parker (1997) What is Past is Prologue: Cost Accounting in the British Industrial Revolution, 1760-1850, Garland Publishing, Inc.
- Fleischman R.K. and V.S. Radcliffe (2003) Divergent Streams of Accounting History: A Review and Call for Confluence, in: R.K. Fleischman, V.S. Radcliffe and P.A. Shoemaker ed., *Doing Accounting History; Contributions to the Development of Accounting Thought*, Studies in the Development of Accounting Thought, Volume 6, pp.1-29.
- Hopwood, A.G. (1987) The Archaeology of Accounting Systems, Accounting, Organizations and Society, 12(3), pp.207-234.
- Hoskin, K.W. and R.H. Macve (1986) Accounting and the Examination: A Genealogy of Disciplinary Power, Accounting, Organizations and Society, 11(2), pp.105-136.
- Hoskin, K.W. and R.H. Macve (1988) The Genesis of Accountability: The West Point Connections, Accounting, Organizations and Society, 13(1), pp.37-73.
- Johnson, H.T. and R.S. Kaplan (1987) Relevance Lost: The Rise and Fall of Management Accounting, Boston: Harvard Business School Press.
- Liefmann, R. (1932) Holding Companies- Europe, in: Encyclopaedia of the Social Sciences, Vol.7, The Macmillan Company, pp.409-411.
- Loft, A. (1991) The History of Management Accounting: Relevance Found, in: D. Ashton, T. Hopper and R.W. Scapens eds., Issues in Management Accounting, Prentice Hall, pp.17-38.
- Miller, P. and T. O'Leary (1987) Accounting and the Construction of the Governable Person,

- Accounting, Organizations and Society, 12(3), pp.235-265.
- Watts, R.L. (1977) Corporate Financial Statements, A Product of the Market and Political Processes, *Australian Journal of Management*, 2(1), pp.53-75.
- Watts, R. L. and J.L. Zimmerman (1979) The Demand for and Supply of Accounting Theories: The Market for Excuses, *The Accounting Review*, 54(2), pp.273-305.
- Watts, R. L. and J.L. Zimmerman (1983) Agency Problems, Auditing, and the Theory of the Firm: Some Evidence, *Journal of Law and Economics*, 26, pp.613-633.