

The Production Structure and Production Management of Integrated Iron and Steel Works in China

— the Study of Anshan Iron and Steel Group.Corp —

LiYan

The purpose of this research is to clarify the production structure and production management of integrated iron and steel works in China 1949-2006 through the case study of Anshan iron and steel Group.Corp(AISCO)

This research is analyzed from the viewpoints which are production structure, works and factories and production management in three level (state— local— company).

In chapter 1 the research clarified the historical character of integrated iron and steel works by analyzing the production structure of integrated iron and steel works 53 in China. There are a lot of integrated iron and steel works in China which has a variety of character. They are different from those in advanced country which means that the industrialization in China has not progressed so much.

From the viewpoint of local (chapter2), this research revealed the position of integrated iron and steel works in Liaoning. The iron and steel industry in Liaoning is composed of few large integrated iron and steel works and many small rolling works. The rolling works got steel from the large integrated iron and steel works because the production became extremely instable.

In chapter 3 the research analyzed the production structure of AISCO from the viewpoint of works and factories. AISCO showed a great change at the end of the 1990's. The enlargement and modernization of equipment were achieved in an extremely short period.

From the viewpoint of production management, this research revealed the formation and reorganization of production management system in AISCO (Chapter4). The top management division has an important and wide authority in production. The production management system has been changing since it was created and is turning into a central control management system.